

City of Santa Monica – Water Resources Division



93,000+ residents 2,700+ commercial customers



Drinking water and fire protection



groundwater (local) surface water (MWD)



Sewer collection and recycled water

9 million gallons

of high-quality drinking water daily

14 million gallons

of wastewater captured and delivered for treatment each day

77,000 gallons

per day of recycled water

4 water storage reservoirs

totaling 40 million gallons



Goals of the City's Sustainable Water Master Plan

- Long term cost benefits for rate payers
- Diverse, sustainable, & drought resilient water supply to support a sustainable community
- Reduction of energy footprint to support carbon reduction goals for the City



PLAN AT A GLANCE

by 2030 and to increase Santa Monica's resilience to climate change hazards and impacts. This plan supports and

CLIMATE ACTION

SUPPORTING EFFORT

ZERO NET CARBON BUILDINGS



- Install 100 MW of local solar energy

ZERO WASTE



- Zero Waste Strategic Operati

SUSTAINABLE

- Convert 25% of commuter trips to transit
 - Bike Action Plan (201) Pedestrian Action Plan (2016) Electric Vehicle Action Plan (2017)

CLIMATE ADAPTATION

OBJECTIVES

SUPPORTING EFFORT

COMMUNITY



- Protect vulnerable groups from impacts · Santa Monica Organizations Active



COASTAL **FLOODING PREPAREDNESS**



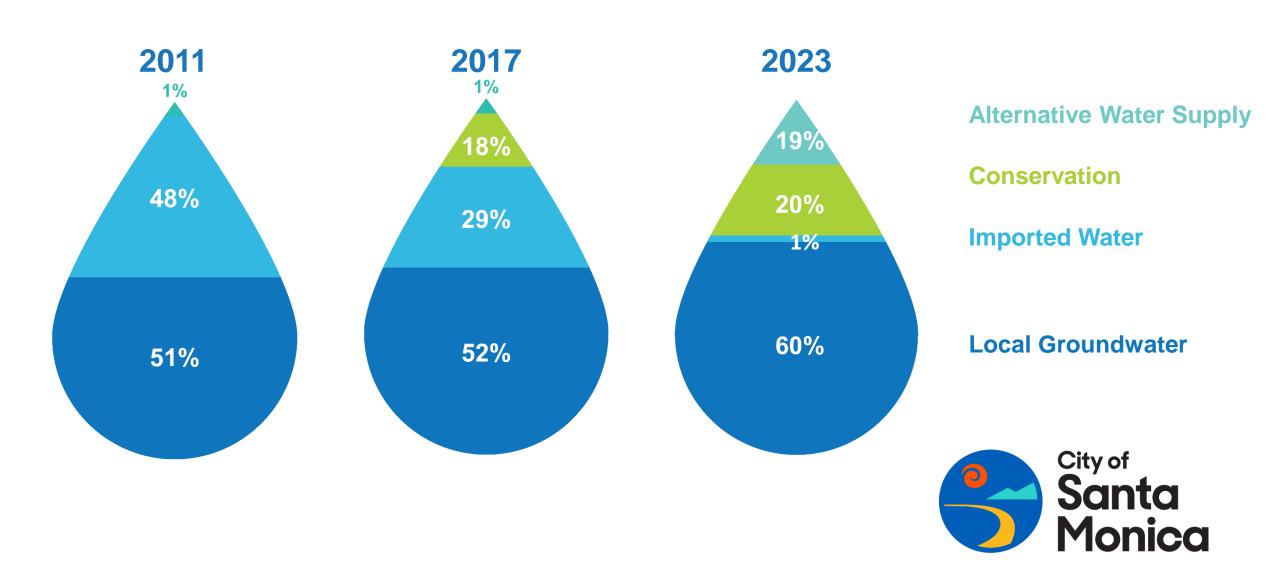
- from coastal flooding
- ncrease resilience of public and private assets n the coastal flood zone

LOW CARBON FOOD & **ECOSYSTEMS**

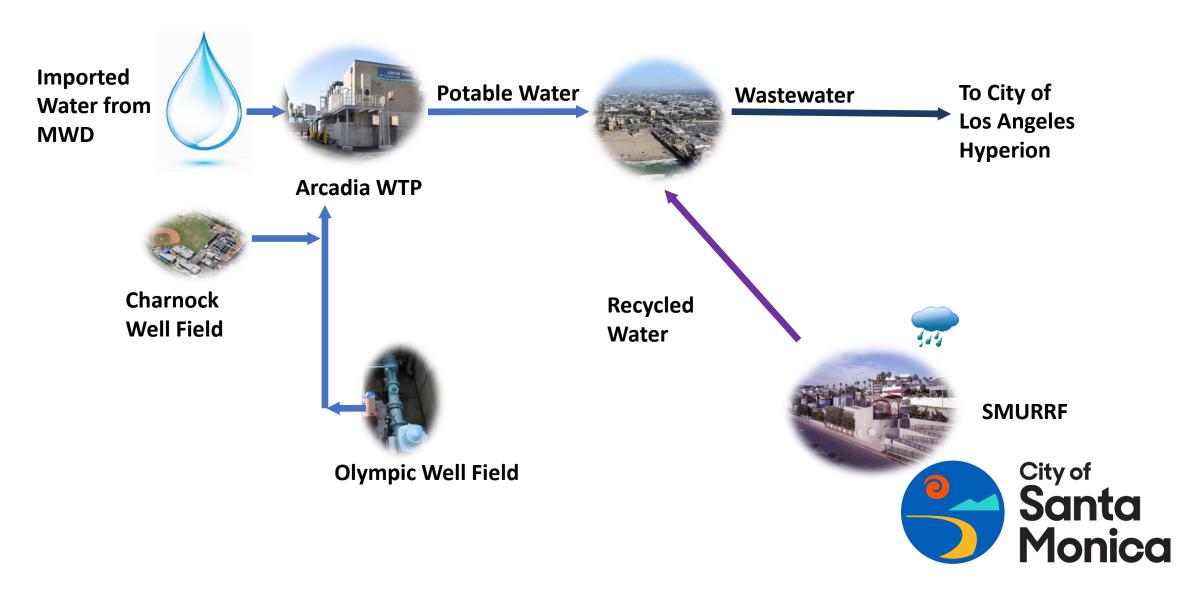


- food production, consumption, waste and landscape management and natural

Leveraging Alternative Water Supplies for a Sustainable Future

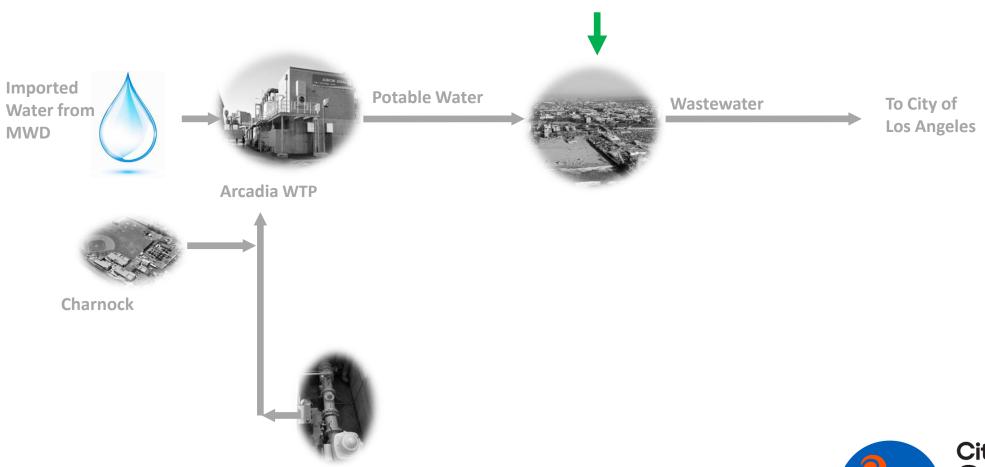


Integrated Approach to Maximize Local Water Resources



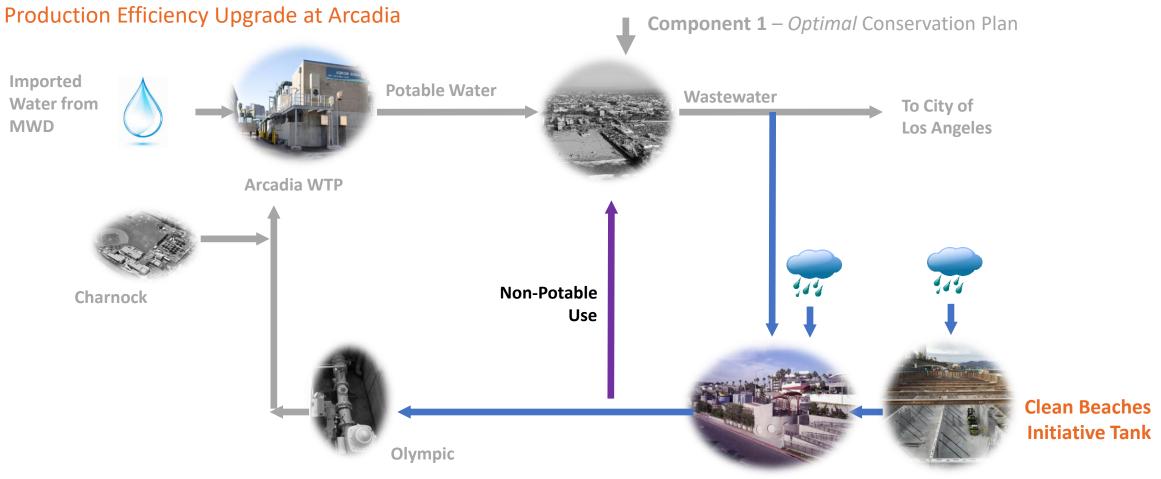
Component 1 – *Optimal* Conservation Plan

Olympic





Component 2 – Alternative Water Supply

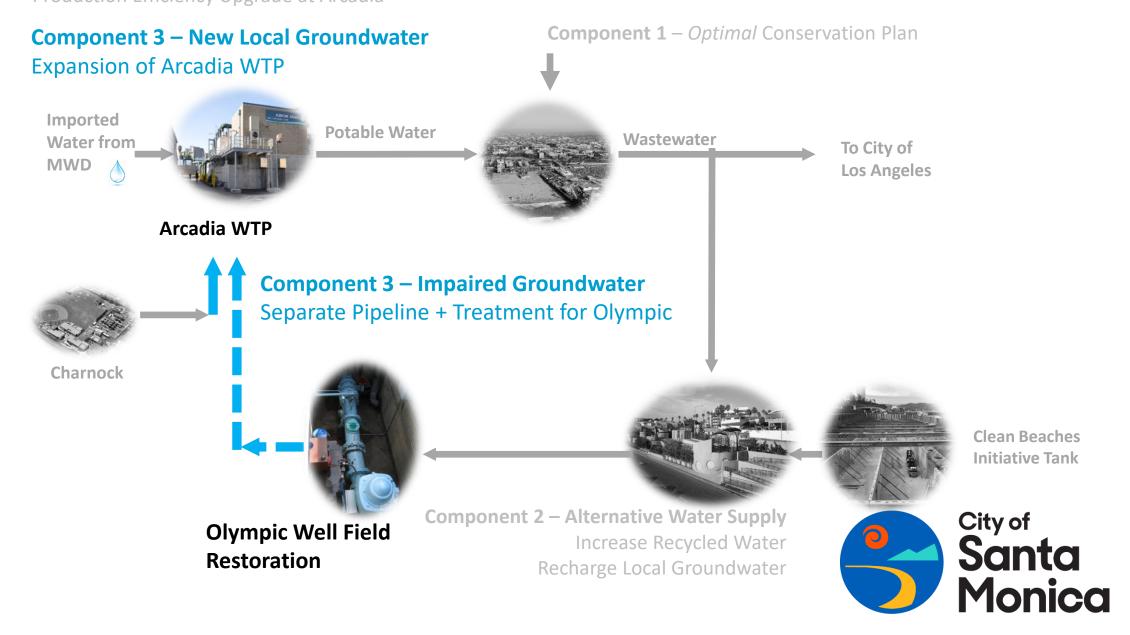


Component 2 – Alternative Water Supply

-Stormwater + Urban Runoff @ SMURRF for Non-Potable and Potable Reuse -Stormwater Capture + Municipal WW @SWIP for Potable Reuse



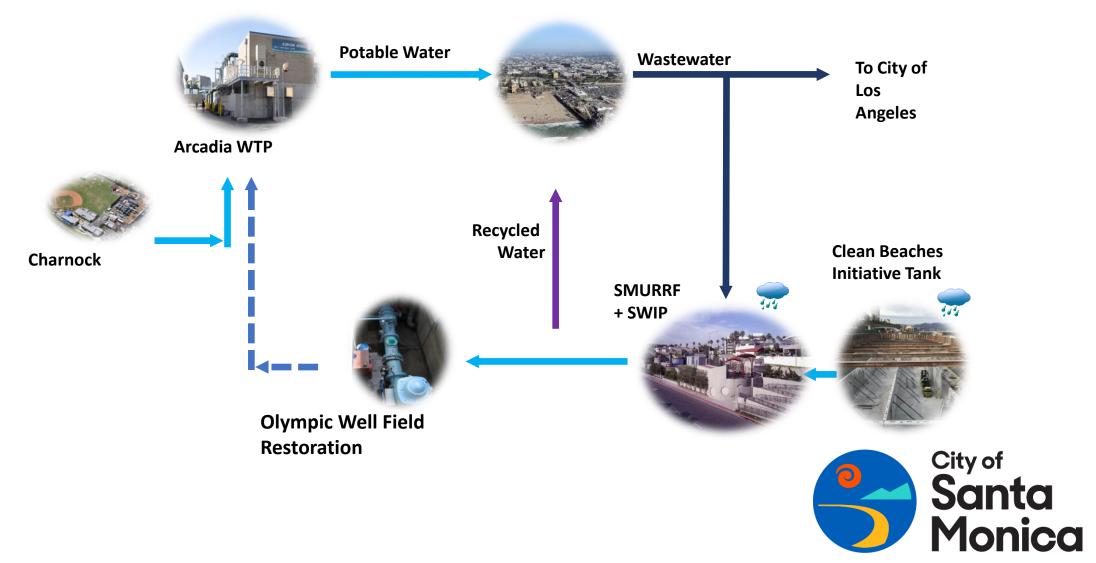
Component 2 – Alternative Water Supply
Production Efficiency Upgrade at Arcadia



Component 1 – Conservation

Component 2 – Alternative Water Supply

Component 3 – New Local Groundwater





Sustainable Water Infrastructure Project (SWIP)



- Element 1
 - 1.5 MG Clean Beaches Tank
 - SMURRF Upgrades
- Element 2
 - New 1 MGD SWIP AWTF
 - 30/70 Blend of Stormwater and Wastewater
- Element 3
 - New 1.5 MG Stormwater capture tank

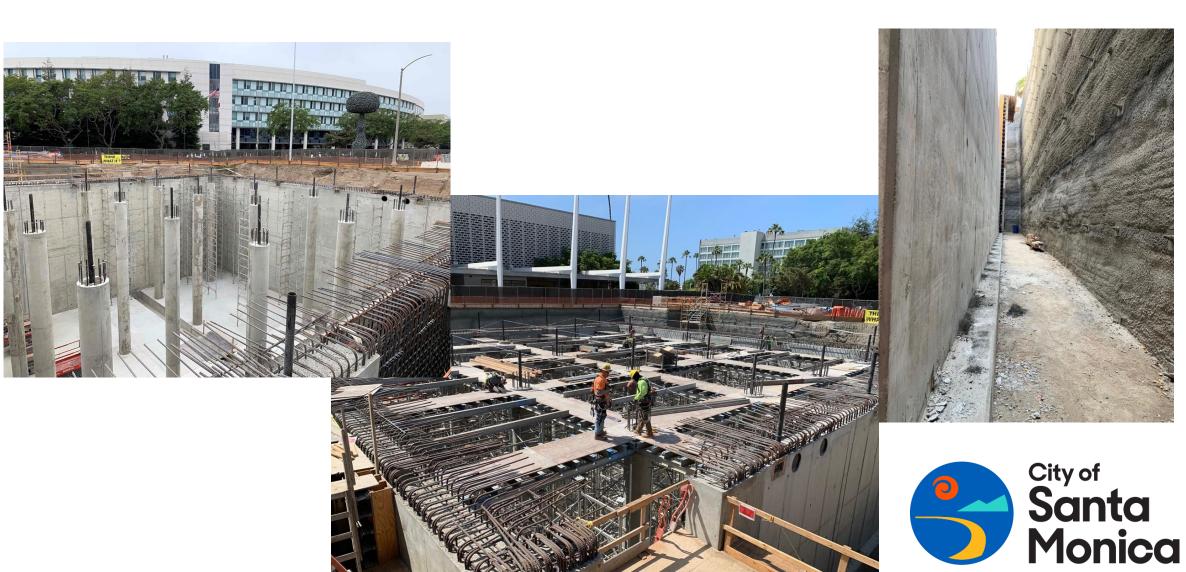


SWIP's Multiple Benefits

- Improves beach water quality
- Provides EWMP/MS4 compliance
- Drought resilient water supply
- Diversifies City's water supply portfolio
- Increases recycled water production
- Augments local groundwater supply
- Creates ~1,600 AFY of local water supply for the City

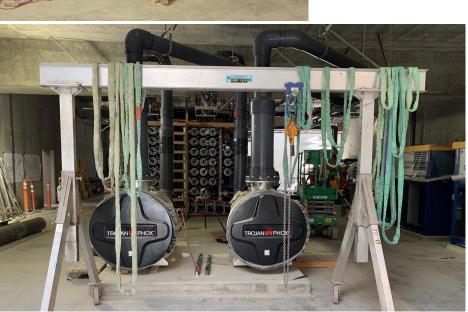


Stormwater Harvesting Tank

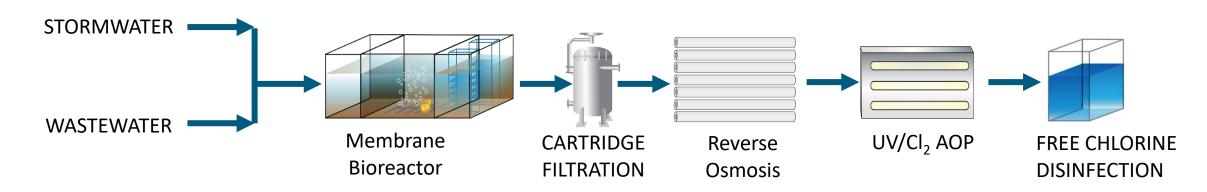


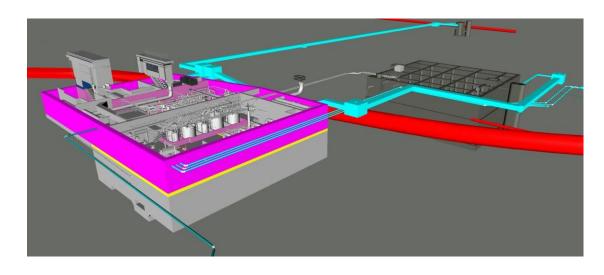
SWIP Advanced Water Treatment Facility





SWIP – Potable Reuse Treatment Train

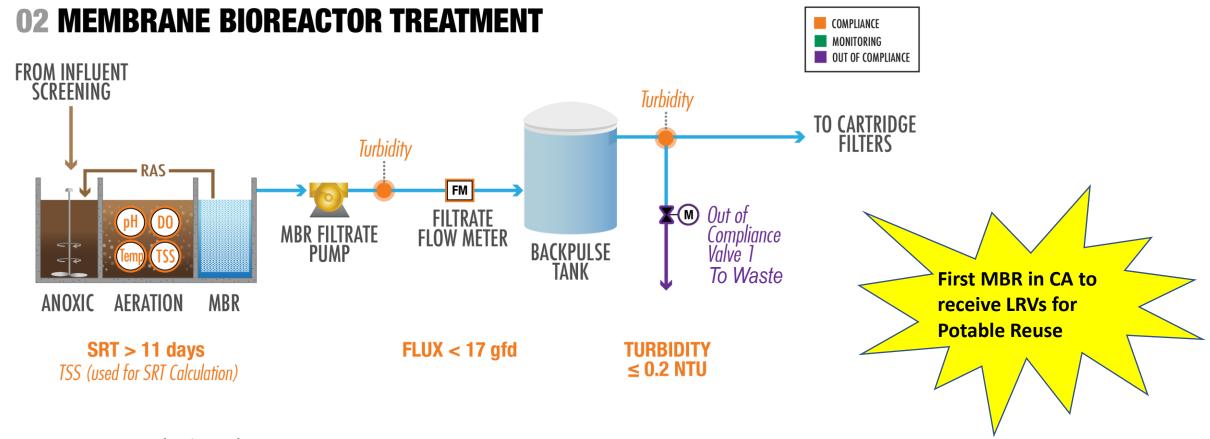




- Source Water Wastewater with up to 30% stormwater contribution when available
- AWTF completely underground
- Ability to meet 12-10-10 log removal for a GRRP within AWTF
- Produces 1,100 AFY of purified water for nonpotable and potable reuse
 City of Santa

Monica

SWIP - MBR

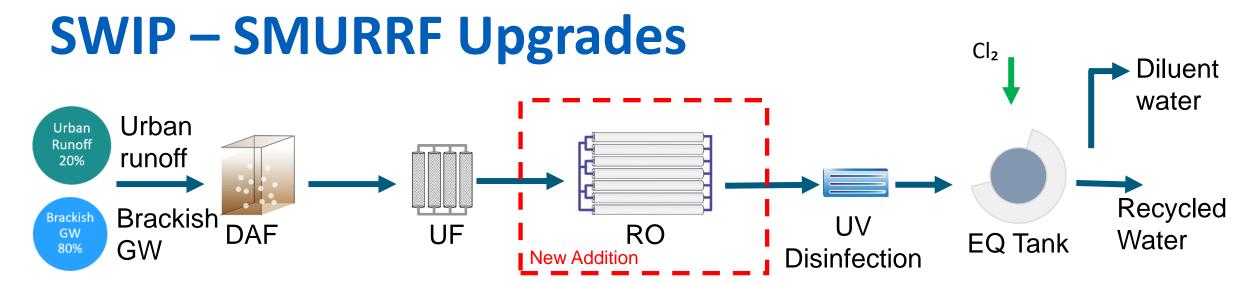


MBR Log Reduction Values

Process	SS Virus Cry		Giardia	
MBR	1.5	2.0	2.0	
	1.0	2.5	2.5	

Australian Tier 1
WRF #4997





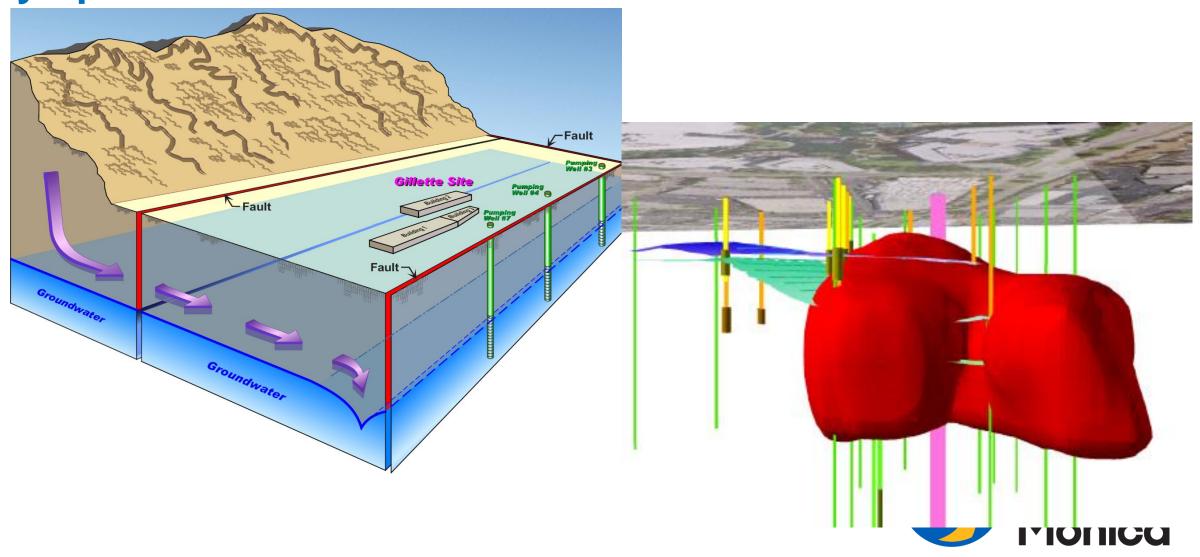


- Provides pollution control for Santa Monica Bay
- Source Water Urban Runoff + Brackish GW
- Upgrade SMURRF to meet diluent water requirements for groundwater augmentation
- Produces up to 500 AFY of diluent water
- First stormwater direct injection project in CA

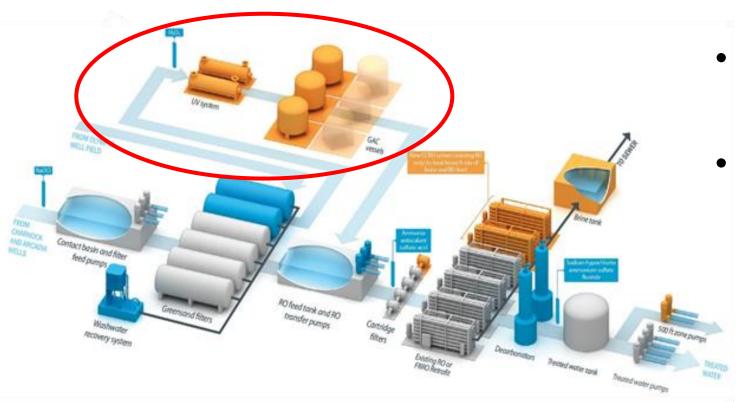




Olympic Well Field Restoration



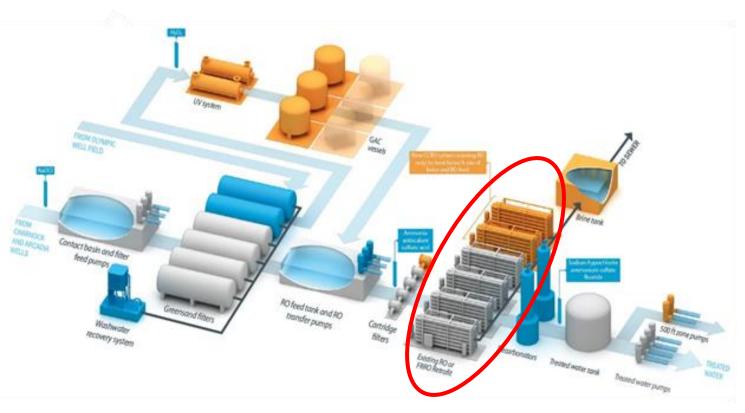
Olympic Well Field Restoration



- Key contaminants: TCE, PCE, 1,4-Dioxane, and 1,2,3-TCP
- **Project Components**
 - Two new groundwater wells
 - New Olympic Pipeline
 - New Olympic AWTF (UV AOP + GAC)



Arcadia WTP Production Efficiency Enhancement



- Upgraded in 2010 as part of the Charnock Well Field Restoration Project
- Provides multi-barrier treatment to comply with Division of Drinking Water 97-005 requirements
 - Retrofit existing RO skids to achieve >90% recovery



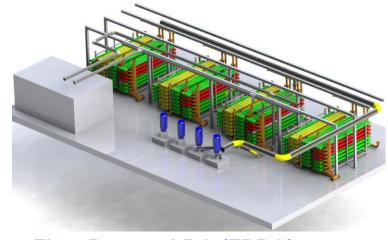
Is the RO Concentrate Worth the Squeeze?



Existing RO System



Closed Circuit RO (CCRO)



Flow Reversal RO (FRRO)

- Increase RO system recovery to ≥90% to increase local water supply
- Side-by-side pilot testing of CCRO vs FRRO



Pilot "Tale of the Tape"

Pilot	FRRO	CCRO		
Operations	Primary RO in High Recovery Mode	Concentrate minimization system = 62% greensand filtrate/38% RO concentrate		
Online Time	 Total online time of 144 days ~106 days at 89% or greater recovery 15 consecutive days at 91% recovery 	 Total online time of 86 days ~22 days at 89% or greater overall recovery <5 non-consecutive days at 91% overall recovery 		
CIPs and Membrane Replacement	 Five CIPs Membranes never replaced Typical pilot operation between CIP events was over 30 days, longest operation was 42 days 	 Three CIPs Membranes replaced five times No typical pilot operation between CIP events or membrane replacements 		
Chemical Consumption	 pH of 6.3 (depressed from 7.5) antiscalant dose of 1 ppm of AWC A-119 antiscalant or 2.5-3.0 ppm of Avista Vitec-4000 	 pH of 6.8 (depressed from 7.5) antiscalant dose of 3 ppm of AWC A-119 antiscalant + antiscalant present in RO Concentrate 		

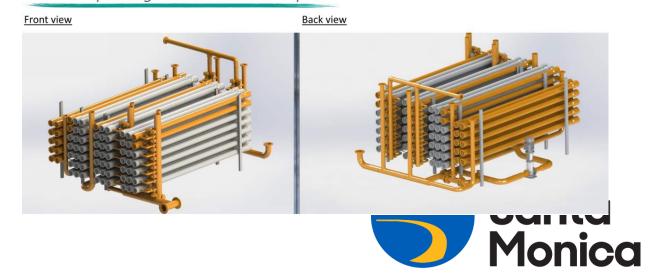


Benefits of FRRO For Santa Monica

- Stable operations at high recovery ≥90%
- Ability to retrofit existing RO skids
- Lower operation and lifecycle cost
- Funding flexibility
- Operation flexibility
- Relatively lower risk profile



3D concept Design- After + additional parts



Funding Partners

- State Water Resources Control Board: Clean Water SRF \$75 million loan for SWIP
- Department of Water Resources: Water Desalination Grant Program \$10 million construction grant for the Production Efficiency Enhancement at Arcadia WTP
- State Water Resources Control Board: Prop 1 Stormwater Grant \$8.77 million for SWIP stormwater tank
- Los Angeles County Measure W Safe Clean Water Program \$7.5 million to support stormwater capture and treatment components of the SWIP.
- Metropolitan Water District of Southern California: Local Resources Program \$19.6 million over 25 years for water produced by SWIP and the Production Efficiency Enhancement Project.
- Water Revenue Bond \$78 million

City of



Why Progressive Design-Build (PDB)?

- Over two decades of PDB experience with large/complex infrastructure projects
- Single point of contact
- Best qualified team
- Balance cost and risk
- Collaborative environment
- Performance Guarantee





PDB Delivery - Procurement

- Info Sessions
- Contractor vs Designer Led Team
- Innovation
- Confidential Meetings
- Indicative Cost Estimate

LESSONS LEARNED

- Define Deliverables
- Be Clear on Expectations
- Mark-Ups/Fee What's in it?
- "Real" Innovation not just tech



PDB Delivery - Preconstruction

PROCUREMENT

- Info Sessions
- Contractor vs Designer Led Team
- Innovation
- Confidential Meetings
- Indicative Cost Estimate

PRECONSTRUCTION

- Collaborative Delivery
- Equipment Procurement
- Permitting
- •GMP = Cost vs Risk
- Performance Guarantee
- Partnering
- Funding Uncertainty
- QA/QC vs Schedule
- Operator Input





PDB Delivery - Construction

PROCUREMENT

- Info Sessions
- Contractor vs
 Designer Led Team
- Innovation
- Confidential Meetings
- Indicative Cost Estimate

PRECONSTRUCTION

- Collaborative Delivery
- Equipment Procurement
- Permitting
- GMP = Cost vs Risk
- Performance Guarantee

CONSTRUCTION

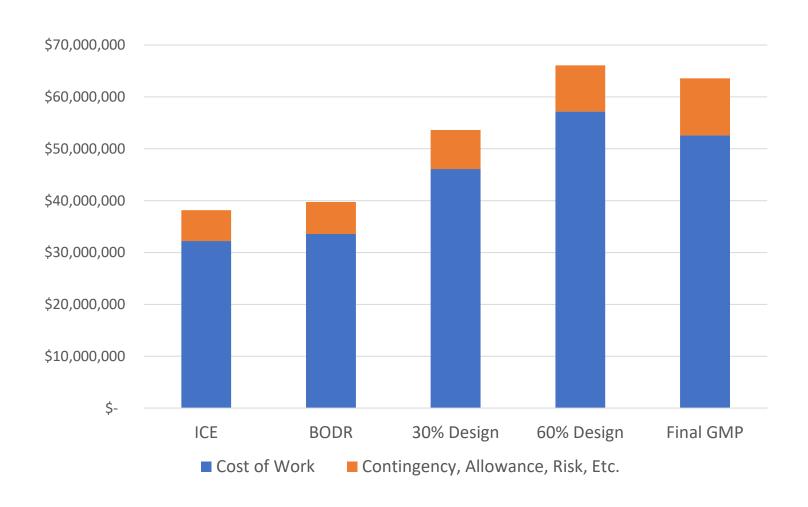
- Collaborative Delivery
- Equipment Procurement
- Permitting
- •GMP = Cost vs Risk
- Performance Guarantee

LESSONS LEARNED

- Partnering/Resolution Ladder
- Unresolved review comments
- Permitting
- Allowance



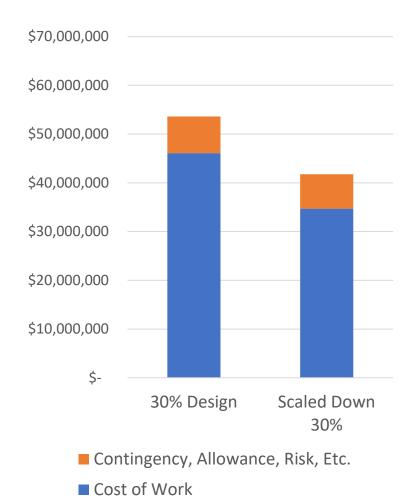
"Real Time" Pricing Flexibility and GMP



- Price as you go
- Cost control
- Adjust to market conditions
- Cost vs Critical Path
- Allowances



"Real Time" Pricing Flexibility and GMP



- Funding Uncertainty due to Covid-19
- Tracked Two GMPs
 - Available Settlement Funds
 - \$10M Prop 1 Desal Grant
 - No impact on design package and schedule
- Restored full scope when additional funding was secured



Equipment Selection

COUPONT







Selection Considerations

- Experience
- Water Quality
- MBR Normal Daily Flux
- Filter Area
- Equipment Cost
- Warranty
- Service Support
- MBR Net Daily Production and Total Plant Output (RO @ 75-85%)



Understanding Risk with New Technology

High Recovery RO Risk	Study	Pilot	DB/Tech Provider	Owner
Feasible Recovery	✓			
Sustainable Recovery		✓		
Performance Guarantee		✓	✓	
Performance – Treated Water Quality	✓	✓	✓	
Performance – CIP Frequency		✓		✓
Performance – Membrane Life				✓
Performance – Raw Water Quality		✓	✓	✓
System Warranty			✓	
Membrane Warranty				✓

Performance Guarantee

- Performance parameters
 - Water quality
 - Production
 - Chemical/energy consumption
- Treatment Performance
 - Individual process
 - Overall treatment train
- Permitting
- Performance Test Duration and Results
- Pass/Fail Resolution



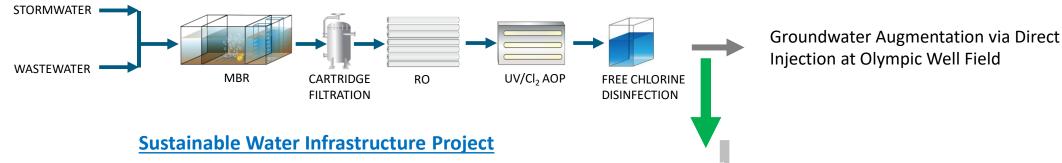






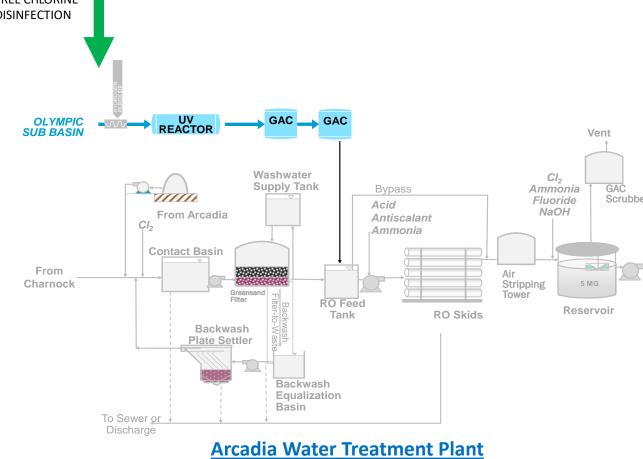


What is in Our PDB Future? DPR?



Future Potable Reuse – Raw Water Augmentation?

- Pending DDW guidelines in 2023
- <10% Contribution in Raw Water to Arcadia WTP
- Additional treatment through UV/H₂O₂ AOP, GAC, and RO at Arcadia WTP
- Existing Arcadia WTP is a permitted 97-005 facility



Project Partners

























